

Bibliography



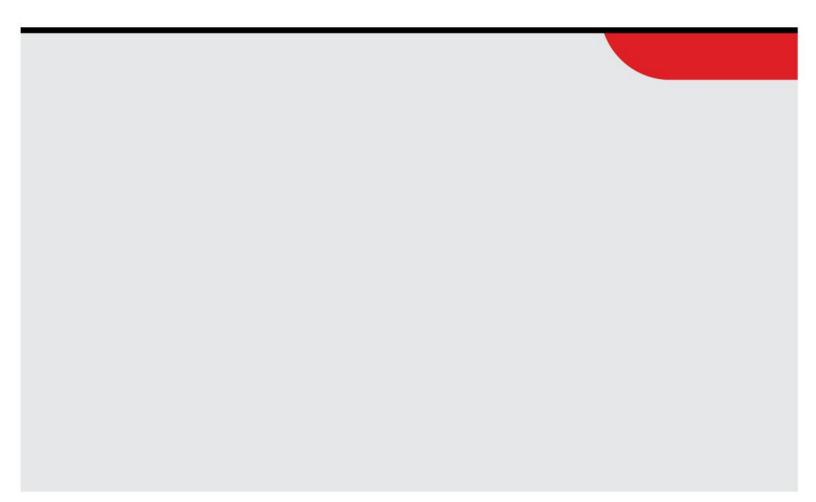
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Hogan Personality Inventory



Hogan Personality Inventory

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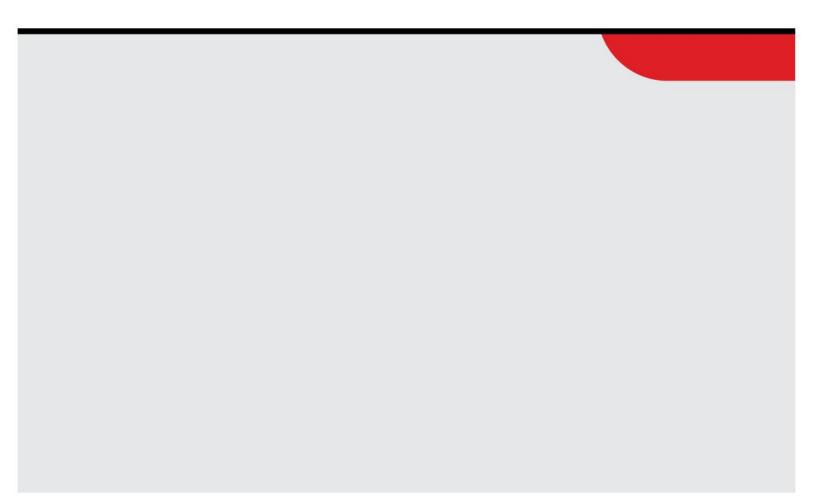
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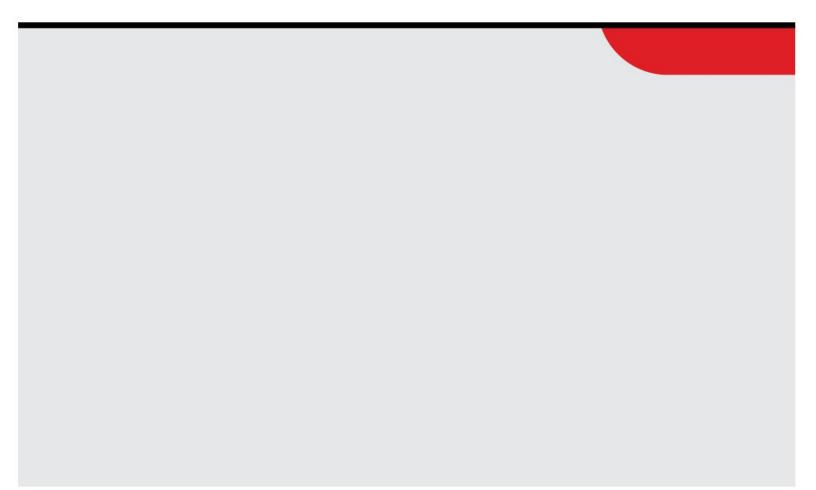
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Motives, Values, Preferences Inventory



Motives, Values, Preferences Inventory

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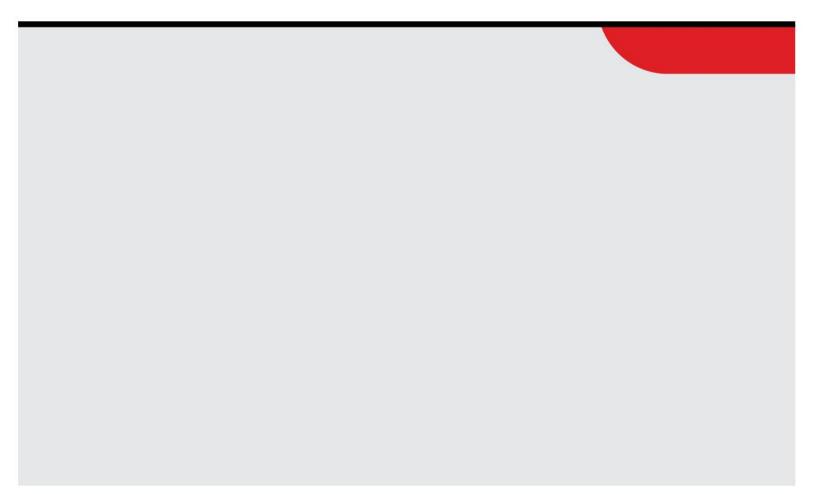
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Hogan Business Reasoning Inventory Job Evaluation Tool



Hogan Business Reasoning Inventory

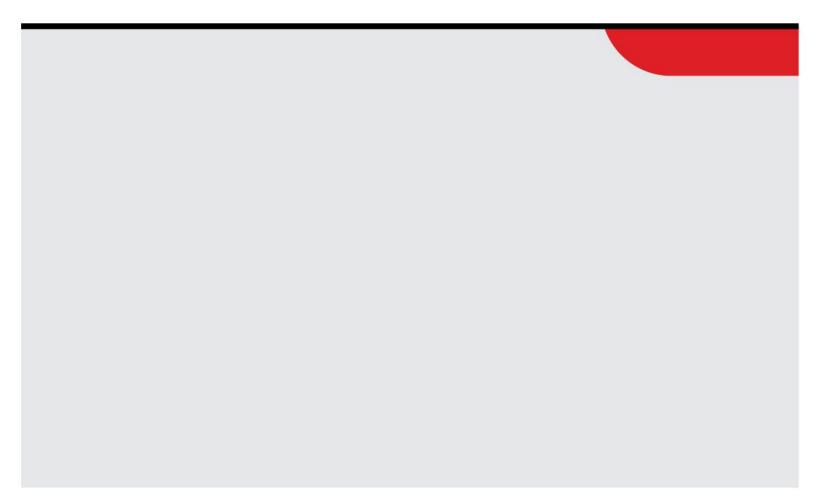
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Book Chapters/Miscellaneous

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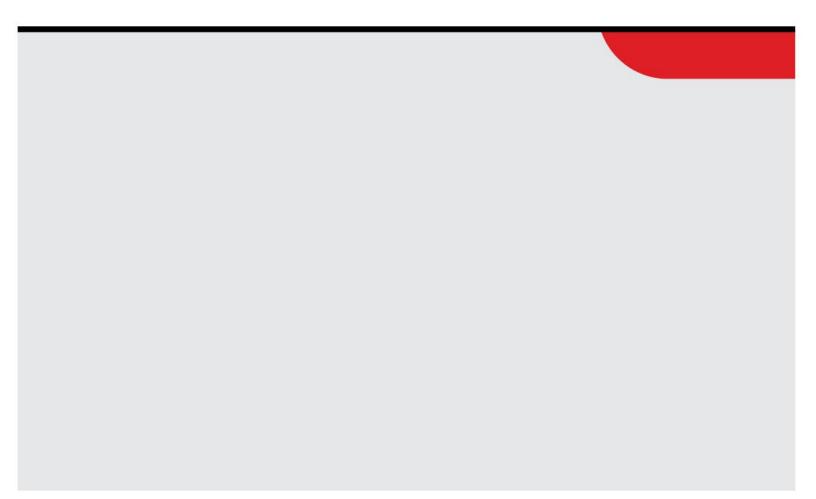
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Research-Based White Papers



Selected Research-Based White Papers

- Barrett, P. & Rolland, J.P. (2009). The meta-analytic correlation between the Big-Five personality constructs of emotional stability and conscientiousness. Tulsa, OK: Hogan Assessment Systems.
- Campbell, M. & Smith R. (2011). *High-potential talent*. Tulsa, Ok: Hogan Assessment Systems
- Caplinger, J. & Gaddis, B. (2012). Optimizing feedback: Linking multirater data and Hogan profiles. Sydney, Australia: Peter Berry Consultancy.
- Caplinger, J., Klat-Smith, F., & Pluess, K. (2012). *PBC graduate research: A global* survey of graduate recruiting practices; Personality characteristics of Australian graduates. Sydney, Australia: Petter Berry Consultancy.
- Connolly, K. (2006). [Review of Personality and the fate of organizations by Robert Hogan].Do situations create leaders or do leaders create situations?
- Fallaw, S. & Kantrowitz, T. (2011). 2011 global assessment trends report. SHL Previsor.
- Foster, J., & Daly, R. (2012). The upside of narcissim in the workplace. Tulsa, OK: Hogan Assessment Systems.
- Foster, J., & Edge, J. (2014). The bright side personality and values of entrepreneurs. Tulsa, OK: Hogan Assessment Systems.
- Foster, J., Richard, L., Rohrer, L., & Sirkin, M. (2010). *Understanding lawyers: Why we do the things we do.* Tulsa, OK: Hogan Assessment Systems.
- Foster, J., & Vert, A. (2012). Analysis of adverse impact for the Hogan Personality Inventory, Hogan Development Survey, and Motives, Values, Preferences Inventory. Tulsa, OK: Hogan Assessment Systems.
- Gaddis, B., & Foster, J. (2012). Base rates of derailment characteristics in America: Comparisons and implications for leadership development. Tulsa, OK: Hogan Assessment Systems.
- Hogan Assessment Systems. (2017). A quick and dirty guide to validity & reliability. Tulsa, OK: Author.
- Hogan Assessment Systems. (2017). Adverse impact analyses: Recommendations for tracking and calcuating Al. Tulsa, OK: Author.
- Hogan Assessment Systems. (2017). Adverse impact in employment. Tulsa, OK: Author.

- Hogan Assessment Systems. (2017). Better together: Financial benefits of adding the HDS & MVPI. Tulsa, OK: Author.
- Hogan Assessment Systems. (2017). Business outcomes highlights: 2015-2016. Tulsa, OK: Author.
- Hogan Assessment Systems. (2017). *High potential: The Hogan way.* Tulsa, OK: Author.
- Hogan Assessment Systems. (2017). *High potential talent report technical manual.* Tulsa, OK: Author.
- Hogan Assessment Systems. (2017). Hogan Business Reasoning Inventory (HBRI): Documentation of normative data. Tulsa, OK: Author.
- Hogan Assessment Systems. (2017). Hogan in police departments: A work-specific personality battery. Tulsa, OK: Author.
- Hogan Assessment Systems. (2017). How to select an assessment. Tulsa, OK: Author.
- Hogan Assessment Systems. (2017). *Leader focus technical manual*. Tulsa, OK: Author.
- Hogan Assessment Systems. (2017). *Personality and values of Indian entrepreneurs.* Tulsa, OK: Author.
- Hogan Assessment Systems. (2017). Personality at play. Tulsa, OK: Author.
- Hogan Assessment Systems. (2017). The engaging leader: How managers create a culture of engagement that drives performance. Tulsa, OK: Author.
- Hogan Assessment Systems. (2016). The development of the Hogan competency model & competency-based predictive algorithms. Tulsa, OK: Author
- Hogan Assessment Systems. (2016). The engaging leader: The development of the Hogan competency model. Tulsa, OK: Author.
- Hogan Assessment Systems. (2015). 5 ways to manage creativity and drive innovation. Tulsa, OK: Author.
- Hogan Assessment Systems. (2015). *Predicting safety and judgment-related performance for operations and maintenance employees*. Tulsa, OK: Author.
- Hogan Assessment Systems. (2015). The Configure user manual. Tulsa, OK: Author.
- Hogan Assessment Systems. (2015). *The Engaging Leader practitioners guide*. Tulsa, OK: Author.

- Hogan Assessment Systems. (2015). *The Hogan Judgment assessment technical manual*. Tulsa, OK: Author.
- Hogan Assessment Systems. (2014). Generational and cultural effects on personality using the Hogan Personality Inventory and Hogan Development Survey. Tulsa, OK: Author.

Hogan Assessment Systems. (2013). Are you employable? Tulsa, OK: Author.

- Hogan Assessment Systems. (2013). The development of the Hogan Competency Model and competency-based predictive algorithms. Tulsa, OK: Author.
- Hogan Assessment Systems. (2012). Engagement. Tulsa, OK: Author.
- Hogan Assessment Systems. (2013). *First, do no harm: Three steps to improving patient safety.* Tulsa, OK: Author.
- Hogan Assessment Systems. (2013). *Leadership: You're doing it wrong.* Tulsa, OK: Author.
- Hogan Assessment Systems. (2013). Way outside the box. Tulsa, OK: Author.
- Hogan Assessment Systems. (2012). Awareness coaching. Tulsa, OK: Author.
- Hogan Assessment Systems. (2012). The email black hole. Tulsa, OK: Author.
- Hogan Assessment Systems. (2012). From potential to performance: Using personality assessment to identify, develop, and retain future leaders. Tulsa, OK: Author.
- Hogan Assessment Systems. (2012). *How your greatest strength can become your greatest weakness.* Tulsa, OK: Author.
- Hogan Assessment Systems. (2012). The office playbook: High-performance strategies for business teams. Tulsa, OK: Author.
- Hogan Assessment Systems. (2012). *Primal Leadership: An evolutionary view of what followers want.* Tulsa, OK: Author.
- Hogan Assessment Systems. (2012). Sticks & stones: Gossip, reputation, and how whispered words kill careers. Tulsa, OK: Author.
- Hogan Assessment Systems. (2011). Averting disaster. Tulsa, OK: Author.
- Hogan Assessment Systems. (2011). The culture clash: The importance of values to leadership and business performance. Tulsa, OK: Author.
- Hogan Assessment Systems. (2011). Off the rails: Avoiding the high cost of failed leadership. Tulsa, OK: Author.

- Hogan Assessment Systems. (2011). Five best practices: Improving safety in transportation and manufacturing. Tulsa, OK: Author.
- Hogan Assessment Systems. (2011). Personality-based model of safety performance and outcomes. Tulsa, OK: Author.
- Hogan Assessment Systems. (2011). *The power of unconscious biases.* Tulsa, OK: Author.
- Hogan Assessment Systems. (2011). The value of values: Using values assessment to create a more engaged, more productive workforce. Tulsa, OK: Author.
- Hogan Assessment Systems. (2010). Five best practices: For improving safety in healthcare organizations.
- Hogan Assessment Systems. (2010). How to improve: The safety climate in your organization. Tulsa, OK: Author.
- Hogan Assessment Systems. (2010). *Rethinking employee safety training: How individual personality plays a role.* Tulsa, OK: Author.
- Hogan Assessment Systems. (2008). Australian leadership. Tulsa, OK: Author.
- Hogan Assessment Systems. (2008). *Bad management and its consequences.* Tulsa, OK: Author.
- Hogan Assessment Systems. (2008). Customer satisfaction. Tulsa, OK: Author.
- Hogan Assessment Systems. (2008). *Emotional intelligence and the HPI*. Tulsa, OK: Author.
- Hogan Assessment Systems. (2008). Notable quotes. Tulsa, OK: Author.
- Hogan Assessment Systems. (2008). Personality and management performance across the hierarchy. Tulsa, OK: Author.
- Hogan Assessment Systems. (2008). *Personality assessment in World War II.* Tulsa, OK: Author.
- Hogan Assessment Systems. (2008). Predicting success in international assignments using personality assessment. Tulsa, OK: Author.
- Hogan Assessment Systems. (2008). *Ricci v. Destafano A tempest in a teapot*. Tulsa, OK: Author.
- Hogan Assessment Systems. (2008). Why is personality testing important to recruitment? Tulsa, OK: Author.

Hogan Assessment Systems. (2006). Analysis of adverse impact for the Hogan Personality Inventory. Tulsa, OK: Author.

Hogan Research Division. (2008). Kaizen psychometrics. Tulsa, OK: Author.

- Hogan Research Division. (2009). *Predicting job performance over time: The increasing validity of personality assessment*. Tulsa, OK: Hogan Assessment Systems.
- Hogan Research Division. (2010). A comparison of methods for conducting generalization of validity studies. Tulsa, OK: Hogan Assessment Systems.
- Hogan Research Division. (2010). *Hogan competency solutions: Profiles and algorithms*. Tulsa, OK: Hogan Assessment Systems.
- Hogan Research Division. (2012). Base rates of derailment characteristics in America: Comparisons & implications for leadership development. Tulsa, OK: Hogan Assessment Systems.
- Hogan Research Division. (2012). *Five steps to a better high potential program.* Tulsa, OK: Hogan Assessment Systems.
- Hogan Research Division. (2012). Adverse impact. Tulsa, OK: Hogan Assessment Systems.
- Hogan Research Division. (2012). Analysis of Adverse Impact for the HPI, HDS, and the MVPI. Tulsa, OK: Hogan Assessment Systems.
- Hogan Research Division. (2014). Three research approaches to aligning Hogan scales with competencies. Tulsa, Ok: Hogan Assessment Systems.
- Hogan Research Division. (2015). *Business outcome highlights*. Tulsa, OK: Hogan Assessment Systems.
- Hogan Research Division. (2016). Assessing cultural values: Using the MVPI and MIC. Tulsa, OK: Hogan Assessment Systems.
- Hogan Research Division. (2016). *Configure: Validity evidence for job family templates.* Tulsa, OK: Hogan Assessment Systems.
- Hogan Research Division (2016). Judgment differences across job levels: Shifting mindsets and responsibilities. Tulsa, OK: Hogan Assessment Systems.
- Hogan Research Division. (2016). *The Hogan archive*. Tulsa, OK: Hogan Assessments Systems.

- Hogan, R. (2012). The ambiguities of effectiveness. Tulsa, OK: Hogan Assessment Systems.
- Hogan, R. (2009). Abstracting leadership. Tulsa, OK: Hogan Assessment Systems.
- Hogan, R. (2009). Achievement and anxiety. Tulsa, OK: Hogan Assessment Systems.
- Hogan, R. (2008). Bad managers: Part II. Tulsa, OK: Hogan Assessment Systems.
- Hogan, R. (2008). *Capitalist cooperation*. Tulsa, Ok: Hogan Assessment Systems.
- Hogan, R. (2008). Change management, strategic agility, and resiliency. Tulsa, OK: Hogan Assessment Systems.
- Hogan, R. (2008). Character and personality. Tulsa, OK: Hogan Assessment Systems.
- Hogan, R. (2008). The clinical tradition in personality assessment. Tulsa, OK: Hogan Assessment Systems.
- Hogan, R. (2008). Confused hiring practices. Tulsa, OK: Hogan Assessment Systems.
- Hogan, R. (2008). *Evolutionary theory and applied psychology.* Tulsa, OK: Hogan Assessment Systems.
- Hogan, R. (2008). Gossip and reputation. Tulsa, OK: Hogan Assessment Systems.
- Hogan, R. (2008). *How faking impacts personality assessment results.* Tulsa, OK: Hogan Assessment Systems.
- Hogan, R. (2008). *Intelligence and good judgement.* Tulsa, OK: Hogan Assessment Systems.
- Hogan, R. (2008). *Modern multivariate personality asessment.* Tulsa, OK: Hogan Assessment Systems.
- Hogan, R. (2008). *Modern organizational theory*. Tulsa, OK: Hogan Assessment Systems.
- Hogan, R. (2008). Organizational development. Tulsa, OK: Hogan Assessment Systems.
- Hogan, R. (2008). Organizational effectiveness, Tulsa, OK: Hogan Assessment Systems.
- Hogan, R. (2008). The pragmatics of leadership. Tulsa, OK: Hogan Assessment Systems.

Hogan, R. (2008). Stars or Rats. Tulsa, OK: Hogan Assessment Systems.

- Hogan, R. (2008). The secret life of organizations. Tulsa, OK: Hogan Assessment Systems.
- Hogan, R. (2008). *Tactical and strategic reasoning*. Tulsa, OK: Hogan Assessment Systems.
- Hogan, R. (2008). Values and the fate of nations. Tulsa, OK: Hogan Assessment Systems.
- Hogan, R. (2008). The war for talent. Tulsa, OK: Hogan Assessment Systems.
- Hogan, R. (2008). Why personality matters. Tulsa, OK: Hogan Assessment Systems.
- Hogan R. & Bond M. (2008). *Culture and personality.* Tulsa, OK: Hogan Assessment Systems.
- Hogan, R. & Tett, R. (2013). *Leadership assessment*. Tulsa, OK: Hogan Assessment Systems & The University of Tulsa.
- Hogan, R. & Warrenfeltz, R. (2011). *Educating the modern manager.* Tulsa, OK: Hogan Assessment Systems.
- Hogan, J. C., & Kaiser, R. (2012). *Personality, leader behavior* & *overdoing it*. Tulsa, OK: Hogan Assessment Systems.
- Hyde, G. (2010). *Hogan Development Survey & OPQ32i.* United Kingdom: Psychological Consultancy.
- Jones, D. (2006). *Recruiting and hiring drive the bottom line… Measuring rates of return.* Richmond, BC: Hiredesk.
- Kaiser, R., Devries, K., & Hogan, R. (2006) *The dark side of discretion.* Tulsa, OK: Hogan Assessment Systems.
- Palmer, A., & Daly, R. (2012). *Engagement*. Tulsa, OK: Hogan Assessment Systems.
- Caplinger, J., Klat-Smith, F., & Pluess, K. (2012). *PBC graduate research.* Tulsa, OK: Hogan Assessment Systems
- Mills, S. (2010). *Hogan Development Survey & BarOn EQ-I*. United Kingdom: Psychological Consultancy.
- Neubaer, R. & Hogan, R. (2008). The quality of organizational decision making. Tulsa, OK: Hogan Assessment Systems.
- Peter Berry Consultancy. (2012). Optimizing feedback: Linking multirater data and Hogan profiles. Sydney, Australia: Author.

- Ross, R. (2013). Just let it go: Managing perfectionism in the workplace. Tulsa, OK: Hogan Assessment Systems.
- Ross, R., Foster, J., & Nichols, S. (2012). Just let it go: Managing perfectionism in the workplace. Tulsa, OK: Hogan Assessment Systems.
- Warrenfeltz, R. & Seldman, M. (2012). What's in a low HDS score? Tulsa, OK: Hogan Assesment Systems.
- Winsborough, D. (2013). CEOs aren't like us. Tulsa, OK: Hogan Assessment Systems.
- Winsborough, D. (2012). Good managers. Tulsa, OK: Hogan Assessments,
- Winsborough, D., & Hogan, R. (2012). *Bad managers.* Tulsa, OK: Hogan Assessment Systems.



Conference Papers



Selected Conference Papers

- Anderson, M. (2007). Values and preferences: Antecedents, mechanisms, and outcomes. Paper presented at the 22nd Annual Conference of the Society for Industrial and Organizational Psychology, New York, NY.
- Anderson, M., & Little, I. (2007). Employees' values and performance in the context of Vroom's Expectancy Theory. Paper presented at the 22nd Annual Conference of the Society for Industrial and Organizational Psychology, New York, NY.
- Anderson, M., & Tett, R. (2006). Who prefers to work with whom? Trait activation in classroom teams. Paper presented at the 21st Annual Conference of the Society for Industrial and Organizational Psychology, Dallas, TX.
- Anderson, M., Foster, J., Van Landuyt, C., & Tett, R. (2006, April). Meta-analytic investigation of personality and Holland's RIASEC model. Paper presented at the 21st Annual Conference of the Society for Industrial and Organizational Psychology, Dallas, TX.
- Bahbouh, R., & Warrenfeltz, R. (2004). The application of sociomapping to executive team development. Paper presented at the 19th Annual Conference of the Society for Industrial and Organizational Psychology, Chicago, IL.
- Barnett, G., Kello, J., Osicki, M., Gibby, R., Edwards, R., & Cober, A. (2005). Navigating the path from graduate school to early career success. Roundtable at the 20th Annual Conference of the Society for Industrial and Organizational Psychology, Los Angeles, CA.
- Barnett, G. (April, 2004). Evaluating alternatives to the GLM in applied personality assessment. Paper presented at the 19th Annual Conference of the Society for Industrial and Organizational Psychology, Chicago, IL.
- Blacksmith, N., & Yang, R. (2015). Nonlinear relationships of narrow personality and narrow leadership criterion constructs. Paper presented at the 30th Annual Conference of the Society for Industrial and Organizational Psychology, Philadelphia, PA.
- Bolen, H., Fuhrmeister, K., Nei, K. (2015). *Practical recommendations for enhancing leadership coaching.* Paper presented at the 30th Annual Conference of the Society for Industrial and Organizational Psychology, Philadelphia, PA.
- Bolen, H., Litano, M., Major, D. (2015). The role of supervisor relationship quality in managing work-family outcomes. Paper presented at the 30th Annual Conference of the Society for Industrial and Organizational Psychology, Philadelphia, PA.

- Bolen, H., Nei, K., & Fuhrmeister, K. (2014). Evaluation of leadership development coaching: The impact of personality. Poster presented at the 29th Annual Conference of the Society for Industrial and Organizational Psychology, Honolulu, Hawaii.
- Bolen, H., Nichols, S., Simonet, D., & Fuhrmeister, K. (2014). Predicting emotionally competent behavior: Developing a model and predictor sales. Poster presented at the 29th Annual Conference of the Society for Industrial and Organizational Psychology, Honolulu, Hawaii.
- Borich, J., & Murphy, S. (2004, April). *Do borders really matter? Issues in multinational selection*. Paper presented at the 19th Annual Conference of the Society for Industrial and Organizational Psychology, Chicago, IL.
- Bourdeau, N. R., & Lock, J. D. (2005). Evaluating applicant faking via "Bright" and "Dark-Side" measures of personality. Paper presented at the 20th Annual Conference of the Society for Industrial and Organizational Psychology, Los Angeles, CA.
- Brinkmeyer, K., & Hogan, J. (1993, April). Using personality to predict small differences in jobs and their performance. Paper presented at the 39th meeting of the Southwester Psychological Association, Corpus Christi, TX.
- Chamorro-Premuzic, T. (2015). The bright side of disengagement: How bad leadership spurs entrepreneurship. Presentation presented at the 30th Annual Conference of the Society for Industrial and Organizational Psychology, Philadelphia, PA.
- Davies, S. A., & Wadlington, P. L. (2006). Factor & parameter invariance of a five factor personality test across proctored/unproctored computerized administration. Paper presented at the 21st Annual Conference of the Society for Industrial and Organizational Psychology, Dallas, TX.
- Davies, S., Hogan, J., Foster, J., & Elizondo, F. (2005, April). Recombinant personality measures for predicting leadership competence. Paper presented at the 20th Annual Conference of the Society for Industrial and Organizational Psychology, Los Angeles, CA.
- Davies, S., Little, I., & Ross, R. (2006, April). Ensuring the measurement equivalence and appropriate use of personality assessments across cultures. Paper presented at the 21st Annual Conference of the Society for Industrial and Organizational Psychology, Dallas, TX.
- Davies, S., Norris, D., Turner, J., & Wadlington, P. (2005, April). Cheating, guessing, faking and self-presentation in assessment responses. Paper presented at the 20th Annual Conference of the Society for Industrial and Organizational Psychology, Los Angeles, CA.

- Ferrell, B., Foster, J., & Gaddis, B. (2017, April). Using archival data to create synthetic validity tables. In B Ferrell (Chair), *The use and utility of big data in I-O psychology*. Symposium conducted at the 32nd Annual Conference of the Society for Industrial and Organizational Psychology, Orlando, FL.
- Ferrell, B., & Gaddis, B. (2017, April). Examining the relationship between dark-side personality characteristics, health, and workplace stress. In S. A. Hezlett (Chair), *Maladaptation: Building the nomological net of derailing traits and behaviors.* Symposium conducted at the 32nd Annual Conference of the Society for Industrial and Organizational Psychology, Orlando, FL.
- Ferrell, B., & Gaddis, B. (2016). How well does the dark triad capture dark side personality? Paper Presented at the 31st Annual Conference of the Society for Industrial and Organizational Psychology, Anaheim, CA.
- Fleming, B., & Holland, B. (2002, April). *How dark side personality factors impact performance ratings: A meta-analysis*. Poster presented at the 17th Annual Conference of the Society for Industrial and Organizational Psychology, Toronto, Canada.
- Fleming, W. D. (2004, April). Predicting leadership effectiveness: Contributions of critical thinking, personality, and derailers. Paper presented at the 19th Annual Conference of the Society for Industrial and Organizational Psychology, Chicago, IL.
- Foster, J. (2016). Exploring the psychometric properties of personality derailment scales. Paper presented at the 31st Annual Conference of the Society for Industrial and Organizational Psychology, Anaheim, CA.
- Foster, J., & Gaddis, B. (2016). What is a derailer? An examination of narcissism. Presentation presented at the 31st Annual Conference of the Society for Industrial and Organizational Psychology, Anaheim, CA.
- Foster, J., & Nichols, S. (2017, April). The seven factors of the Hogan Personality Inventory. In C. L. Z. DuBois (Chair), *Conceptual foundations of personality* assessment in organizations: "Useful" to "optimal". Symposium conducted at the 32nd Annual Conference of the Society for Industrial and Organizational Psychology, Orlando, FL.
- Foster, J., Simonet, D., & Yang, R. (2015). *The factor structure of personality derailers across cultures.* Paper presented at the 30th Annual Conference of the Society for Industrial and Organizational Psychology, Philadelphia, PA.
- Foster, J., & Chen, T. (2007, April). *Personality correlates with injuries and accidents in unstructured job settings.* Paper presented at the 22nd Annual Conference of the Society for Industrial and Organizational Psychology, New York, NY.

- Foster, J., & Hogan, J. (2006, May). Profile analyses of personality-leadership performance relations. In M. Ingerick & L. M. Hough (Co-Chair), Refining the personality-leadership relationship. Symposium conducted at the 20th Annual Conference of the Society for Industrial and Organizational Psychology, Los Angeles, CA.
- Foster, J., Johnson, C., & Gaddis, B. (2008, April). *The predictive validity of personality: New methods produce new results.* Poster presented at the 23rd Annual Conference of the Society for Industrial and Organizational Psychology, San Francisco, CA.
- Foster, J., & Klinger, B. (2011, April). *Personality correlates with business outcomes in developing countries*. Poster presented at the 26th Annual Conference of the Society for Industrial and Organizational Psychology, Chicago, IL.
- Foster, J., & Gaddis, B. (2016). *Defining derailers: Examining narcissism to shed light on the dark side*. Paper presented at the 31st Annual Conference for the Society for Industrial and Organizational Psychology, Anaheim, CA.
- Foster, J. L., & Gaddis, B. H. (2015, August). *The incremental validity of dark side personality over Five-Factor Model scales*. Invited presentation at the 75th annual Academy of Management (AOM) Conference, Vancouver, British Columbia, Canada.
- Foster, J., & Gaddis, B. (2010). *Moderating effects of tenure on the predicitve validity* of personality. Poster presented at the 25th Annual Conference of the Society for Industrial and Organizational Psychology, Atlanta, GA.
- Foster, J., & Macan, T. (2006, May). The use of interactions between personality variables to predict performance. Paper presented at the 21st Annual Conference of the Society for Industrial and Organizational Psychology, Dallas, TX.
- Foster, J., & Meyer, K. D. (2012, April). Generational and cultural effects on values using the MVPI. In K. D. Meyer (Chair), Do values really differ by generation? A multi-assessment review. Symposium conducted at the 27th Annual Meeting of the Society for Industrial and Organizational Psychology, San Diego, CA.
- Foster, J., Nichols, S. B., & Sharma, S. (2009, April). *The pro's and con's of perfectionism in the workplace.* Paper presented at the 24th Annual Conference of the Society for Industrial and Organizational Psychology, New Orleans, LA.
- Foster, J., Pederson, K., Saavedra, J., & Ross, R. (2009). Identifying and developing high potential employees: Lessons from the field. Presentation presented at the 24th Annual Conference of the Society for Industrial and Organizational Psychology, New Orleans, LA.

- Foster, J., & Pickering, D. (2013, August). Personality factors versus facets for predicting managerial performance. In T.A. O'Neill & P. Steel (Co-Chairs), Broad factors versus narrow facets: Prediction at optimal resolution. Symposium conducted at the 73rd Annual Meeting of the Academy of Management, Orlando, FL.
- Foster, J., & Streich, M. (2006, May). Alternatives for assessing validity when cut scores are used for selection. Paper presented at the 21st Annual Conference of the Society for Industrial and Organizational Psychology, Dallas, TX.
- Gaddis, B. (2016). *High-Potential Programs: Pitfalls, precautions, and pearls of wisdom.* Panel presented at the 31st Annual Conference of the Society for Industrial and Organizational Psychology, Anaheim, CA.
- Gaddis, B. (2015, March). Common challenges in developing & updating test content. Breakout session conducted at the 16th annual Association of Test Publishers' (ATP) Innovations in Testing Conference, Palm Springs, CA.
- Gaddis, B. (2015). The impact of narcissism on leadership: Or... That's enough with the selfies. Presentation presented at the 30th Annual Conference of the Society for Industrial and Organizational Psychology, Philadelphia, PA.
- Gaddis, B. (2013). International perspectives on combining personality and multirater feedback data. Paper presented at the 28th Annual Conference of the Society for Industrial and Organizational Psychology, Houston, TX.
- Gaddis, B., & Ferrell, B. (2017, February). Evolving responses to managing faking in standard and express personality assessments. Paper presented at the Association of Test Publishers annual conference, Scottsdale, AZ
- Gaddis, B., & Hayes, H. (2017, April). Validation of an off-the-shelf competency solution for nine job families. Poster presented at the 32nd Annual Conference of the Society for Industrial and Organizational Psychology, Orlando, FL.
- Gaddis, B., & Nichols, S. (2015). Using scientific research and best practices to drive competency-based solutions. Paper presented at the 30th Annual Conference of the Society for Industrial and Organizational Psychology, Philadelphia, PA.
- Gaddis, B., & Foster, J. (2014). A critical review of Mechanical TURK as a research tool. Presentation presented at the 29th Annual Conference of the Society for Industrial and Organizational Psychology, Honolulu, Hawaii.
- Gaddis, B., &Yang, R. (2014). Examining score drift in personality assessment scales across the globe. Presentation presented at the 29th Annual Conference of the Society for Industrial and Organizational Psychology, Honolulu, Hawaii.
- Gaddis, B., & Foster, J. (2009, April). *Multisource performance appraisal and personality: A view from the dark side.* In S. Hardesty (Chair), *Personality and*

360-degree feedback: Integration and real-world implications. Symposium conducted at the 24th Annual Conference of the Society for Industrial and Organizational Psychology, New Orleans, LA.

- Gaddis, B., & Foster, J. (2010, April). *Moderating effects of tenure on the predictive validity of personality*. Paper presented at the 25th Annual Conference for the Society of Industrial and Organizational Psychology, Atlanta, GA.
- Gaddis, B., & Meyer, K. (2009). *Ideals versus reality: Analysis of current practices in assessment norming.* Poster presented at the 24th Annual Conference of the Society for Industrial and Organizational Psychology, New Orleans, LA.
- Hayes, H., Ferrell, B., Huck, J., & Gaddis, B. (2017, April). Development of an empirically-based short form personality assessment. Poster presented at the 32nd Annual Conference of the Society for Industrial and Organizational Psychology, Orlando, FL.
- Hogan Assessment Systems. (2015). Assessment in the digital age: Pre-hire Assessment testing on mobile devices. Presentation presented at the 30th Annual Conference of the Society for Industrial and Organizational Psychology, Philadelphia, PA.
- Hogan Assessment Systems. (2007). *Global employee selection and assessment: A tale of 6 countries.* Presentation presented at the 22nd Annual Conference of the Society for Industrial and Organizational Psychology, New York, NY.
- Hogan Assessment Systems. (2001, April). A model for combining personality assessment and structured interviewing to select and retain employees.
 Paper presented at the 16th Annual Conference for the Society of Industrial and Organizational Psychology, San Diego, CA.
- Hogan, J., & Harris, G. (1991, April). *Personality correlates of subordinates' ratings of managerial effectiveness*. Paper presented at the 37th Annual Convention of the Southwest Psychological Association, New Orleans, LA.
- Hogan, J., & Hogan, R. (1994, October). *Fidelity and bandwith: Personality* assessment and job performance. Paper presented at the Annual Meeting of the Society for Multivariate Experimental Psychology, Princeton, NJ.
- Hogan, J., & Holland, B. (2002). *Evaluating personality-based job requirements*. Paper presented at the 17th Annual Conference for the Society of Industrial and Organizational Psychology, Toronto, Canada.
- Hogan, J., & Stark, D. (1992, June). Using personality measures to select firefighters. Paper presented at the 16th Annual Meeting of the International Personnel Management Association Assessment Council, Baltimore.

- Hogan R. (2013). *How to define destructive leadership.* Paper presented at the 28th Annual Conference of the Society for Industrial and Organizational Psychology, Houston, TX.
- Hogan, R., & Chamorro-Premuzic, T. (2015). Beyond the hype: The dark side of employee engagement. Paper presented at the 30th Annual Conference of the Society for Industrial and Organizational Psychology, Philadelphia, PA.
- Hogan R., Black, J., Fernandez, C., Chamorro-Premuzic, T., & Ones, D. (2014). From leader's personality to employee engagement. Symposium conducted at the 29th Annual Conference of the Society for Industrial and Organizational Psychology, Honolulu, Hawaii.
- Holland, B., Hogan, J., & Van Landuyt, C. (2002, April). *How to measure sociopolitical IQ.* Paper presented at the 17th Annual Conference for the Society of Industrial and Organizational Psychology, Toronto, Canada.
- Johnson, A. (2010). Assessment trends from a test publisher perspective. Presentation presented at the 25th Annual Conference of the Society for Industrial and Organizational Psychology, Atlanta, Georgia.
- Kabins, A., McCook, K., Gaddis, B., & Yang, R. (2014). Personality's Flynn Effect: Recent upward trends in personality scores. Symposium conducted at the 29th Annual Conference of the Society for Industrial and Organizational Psychology, Honolulu, Hawaii.
- Killian, J., Schott. D., Fortson, H., Quigley, A., & Jacobs, R. (2007). Fear factor: personality assessment in public sector personnel selection. Panel presented at the 22nd Annual Conference of the Society for Industrial and Organizational Psychology, New York, NY.
- Kusch, R. (2013, June). Evidence-based assessments: Relationships between personality and leadership as a prerequisite for performance evaluation and selection. Paper presented at the Symposium for the Selection and Evaluation of Executives in Business, Munich, Germany.
- Lemming, M., & Foster, J. (2010, April). A comparison of methods for conducting generalization of validity studies. Poster presented at the 25th Annual Conference of the Society for Industrial and Organizational Psychology, Atlanta, GA.
- Lemming, M., & Foster, J. (2011, April). Using personality and culture fit to identify high potential. Poster presented at the 26th Annual Conference of the Society for Industrial and Organizational Psychology, Chicago, IL.
- Lemming, M., Hatfield, K, & Ross, R. (2011, April). Using personality and culture fit assessments in the GMAC pilot. In R. Ross (Chair), Utility of non-cognitive assessments for developing MBA students. Symposium conducted at the 26th

Annual Conference of the Society for Industrial and Organizational Psychology, Chicago, IL.

- Lemming, M., & Hogan, R. (2017, April). *Beyond cognitive ability: Using personality to predict study retention*. Poster presented at the 32nd Annual Conference of the Society for Industrial and Organizational Psychology, Orlando, FL.
- Lemming, M., Johnson, C., & Foster, J. (2008, April). *Personality correlates with safety supervisor ratings in multiple job settings*. Poster presented at the 23rd Annual Conference of the Society for Industrial and Organizational Psychology, San Francisco, CA.
- Lemming, M., Johnson, C., & Foster, J. (2009, April). *Do personality differences exist in the managerial hierarchy.* Poster presented at the 24th Annual Conference of the Society for Industrial and Organizational Psychology, New Orleans, LA.
- Lemming, M., & Ness, A. (2017, April). Job analytic comparisons of critical competencies across industries. Poster presented at the 32nd Annual Conference of the Society for Industrial and Organizational Psychology, Orlando, FL.
- Leonard, J., & Lock, J. D. (2004, April). *Preemployment personality assessment: Making use of data from multiple validation strategies.* Paper presented at the 19th Annual Conference of the Society for Industrial and Organizational Psychology, San Diego, CA.
- Lock, J. D., & Boudreau, N. (2004, April). Same job different values: Comparing similar jobs across organizations. Poster presented at the 19th Annual Conference of the Society for Industrial and Organizational Psychology, Chicago, IL.
- Lusk, D., Fuhrmeister, K., & Yang, R. (2017, April). Investigating the relationship between leader personality and rating behavior. In K. Fuhrmeister (Chair), *Factors to consider in 360-degree feedback ratings*. Symposium conducted at the 32nd Annual Conference of the Society for Industrial and Organizational Psychology, Orlando, FL.
- Meyer, K. D., & Foster, J. L. (2007, April). Exploring the utility of three approaches to validating a job analysis tool. Paper presented in M. Anderson (Chair), Workeroriented job analysis tools: Development and validation. Symposium conducted at the 22nd Annual Conference of the Society for Industrial and Organizational Psychology, New York, NY.
- Meyer, K. D., Foster, J. L., & Anderson, M. G. (2006, April). Assessing the predictive validity of the Performance Improvement Characteristics job analysis tool.
 Paper presented at the 21st Annual Conference of the Society for Industrial and Organizational Psychology, Dallas, TX.

- Montgomery, R. L., & Haemmerlie, F. (2002, April). *Predicting college success with the Hogan Personality Inventory*. Poster presented at the meeting of the Society for Personality and Social Psychology, Savannah, GA.
- Murphy, S., & Davies, S. (2006, April). *Meta-analysis of a personality profile for predicting sales success*. Paper presented at the 21st Annual Conference of the Society for Industrial and Organizational Psychology, Dallas, TX.
- Najar. M. J., Holland, B. D., & Van Landuyt, C. R. (2004, April). *Individual differences in leadership derailment.* Paper presented at the 19th Annual Conference of the Society for Industrial and Organizational Psychology, Chicago, IL.
- Nei, D. (2015). Synthetic Validity: Further evidence of its accuracy and application. Paper presented at the 30th Annual Conference of the Society for Industrial and Organizational Psychology.
- Nei, K., Fuhrmeister, K., Fonseca, R., & Tecle, L. (2016). Job analytic comparisons of managerial and leadership competencies. Poster presented at the 31st Annual Conference of the Society for Industrial and Organizational Psychology, Anaheim, CA.
- Nei, K., Lusk, D., & Metheny, R. (2017, April). Predicting physician executive performance. In B. Gaddis (Chair), Using personality assessment to predict valued outcomes in healthcare. Symposium conducted at the 32nd Annual Conference of the Society for Industrial and Organizational Psychology, Orlando, FL.
- Nei, K., & Nei, D. (2015). Individual differences and the creative process: Implications for talent identification. Paper presented at the 30th Annual Conference of the Society for Industrial and Organizational Psychology, Philadelphia, PA.
- Nei, K., & Pickering, D. (2015). Job analytic comparisons of managerial leadership competencies across industries. Paper presented at the 30th Annual Conference of the Society for Industrial and Organizational Psychology, Philadelphia, PA.
- Nei, K., & Simonet, D. (2014). The emergence of abusive supervisors: What makes them mean? Presentation presented at 29th Annual Conference of the Society for Industrial and Organizational Psychology, Honolulu, Hawaii.
- Nei, K., Nei, D., Mumford, M., & Ferrell, B. (2014). *Training to detect fit through employment interviews*. Poster presented at the 29th Annual Conference of the Society for Industrial and Organizational Psychology, Honolulu, Hawaii.
- Nichols, S., Johnson, A., Lemming, M., & Foster, J. (2011, April). *Development, validation, and utility of personality-based safety scales*. Paper presented in A. Palmer (Chair), The latest and greatest in workplace safety research.

Symposium conducted at the 26th Annual Conference of the Society for Industrial and Organizational Psychology, Chicago, IL.

- Palmer, A., Robertson, L., Nelson, C., & Pickering, D. (2012). *Predicting entry-level* performance using facet-level personality-based employability scales. Poster presented at the 27th Annual Conference of the Society for Industrial and Organizational Psychology, San Diego, CA.
- Palmer, A., Nichols, S., & Robertson, L. (2011, April). Identifying critical competencies within job families: A data-driven approach. Poster presented at the 26th Annual Conference of the Society for Industrial and Organizational Psychology, Chicago, Illinois.
- Pickering, D., & Foster, J. (2014). Examining relationship between employee reliability and job performance for managers. Presentation presented at the 29th Annual Conference of the Society for Industrial and Organizational Psychology, Honolulu, Hawaii.
- Pickering, D. (2015). The healthcare challenge: Implementing talent initiatives in a data-driven industry. Paper presented at the 30th Annual Conference of the Society for Industrial and Organizational Psychology, Philadelphia, PA.
- Pickering, D., & Nichols, S. (2014). *Examining differences in personality across geographic regions*. Presentation presented at the 29th Annual Conference of the Society for Industrial and Organizational Psychology, Honolulu, Hawaii.
- Pickering, D., & Gaddis, B. (2013). Job analytic comparisons of competency requirements in global managerial jobs. Poster presented at the 28th Annual Conference of the Society for Industrial and Organizational Psychology, Houston, TX.
- Pyburn, K., & Weiner, J. (2008). Adding, deleting, or altering selection instruments: Required, permitted, or prohibited? Presentation presented at the 23rd Annual Conference of the Society for Industrial and Organizational Psychology, San Francisco, CA.
- Robertson, L., & Palmer, A. (2011, April). *Personality as a predictor of workplace* safety outcomes. Poster presented at the 26th Annual Conference of the Society for Industrial and Organizational Psychology, Chicago, IL.
- Ross, R. (2013). A high potential view of the dark side of leadership. Paper presented at the 28th Annual Conference of the Society for Industrial and Organizational Psychology, Houston, TX.
- Rybicki, S., & Hogan, J. (1996, August). *Personal characteristics necessary to do the work.* Paper presented at the 104th Annual Convention of the American Psychological Association, Toronto, Canada.

- Sahm, J. (2015). Beyond stereotypes: Personality differences between female and male leaders. Presentation presented at the 30th Annual Conference of the Society for Industrial and Organizational Psychology, Philadelphia, PA.
- Sanger, M., & Nei, D. (2015). *Evaluating good decision making starts with making good decisions*. Paper presented at the 30th Annual Conference of the Society for Industrial and Organizational Psychology, Philadelphia, PA.
- Sanger, M., & Yang, R. (2015). Boundaries redrawn: Debunking cultural clusters with local assessment data. Paper presented at the 30th Annual Conference of the Society for Industrial and Organizational Psychology, Philadelphia, PA.
- Sherman, R. A., & Ferrell, B. (2017, April). Locating grit within the Hogan Assessment instruments. In B. Ferrell (Chair), *Identifying Grit in existing personality and* other individual differences taxonomies. Symposium conducted at the 32nd Annual Conference of the Society for Industrial and Organizational Psychology, Orlando, FL.
- Shin, H., & Holland, B. (2004, April). P-O fit as a moderator of personality-job performance relations. Paper presented at the 19th Annual Conference of the Society for Industrial and Organizational Psychology, Chicago, IL.
- Smittick, A. (2015). *How to IGNITE your career.* Paper presented at the 30th Annual Conference of the Society for Industrial and Organizational Psychology, Philadelphia, PA.
- Smittick, A., & Miner, K. (2014). An investigation of work-family conflict in African-American women. Paper presented at the 29th Annual Conference of the Society for Industrial and Organizational Psychology, Honolulu, HI.
- Stone, T., Foster, J., Webster, B., Jawahar, J., & Harrison, J. A. (2013, November). Are gender differences in performance disappearing? Large sample evidence. Paper presented at the Southern Management Association's Conference, New Orleans, LA.
- Tapia, M., & Gaddis, B. (2017, April). Differences in judgment and decision-making across job levels. Poster presented at the 32nd Annual Conference of the Society for Industrial and Organizational Psychology, Orlando, FL.
- Tapia, M., & Milane, C. (2016). Know your tenant! Personality as a predictor of tenant behavior. Poster presented at the 31st Annual Conference of the Society for Industrial and Organizational Psychology, Anaheim, CA.
- Tapia, M., Mol, M., & Nei, K. (2017, April). Improving prediction through personality and criterion ABC alignment. Poster presented at the 32nd Annual Conference of the Society for Industrial and Organizational Psychology, Orlando, FL.

- Tecle, L., Brummel, B., Foster, J., & Shoss, M. (2016). Examining the replicability of trait-trait interactions in local validation studies. Paper presented at the 31st Annual Conference of the Society for Industrial and Organizational Psychology. Anaheim, CA.
- Van Landuyt, C., & Holland, B. (2004, April). *The accuracy of alternative validation* strategies in single settings. Paper presented at the 19th Annual Conference for the Society of Industrial and Organizational Psychology, Chicago, IL.
- Vanbroekhoven-Sahm, J. (2015). *Toward a new narrative for the leadership gender agenda.* Paper presented at the 30th Annual Conference of the Society for Industrial and Organizational Psychology, Philadelphia, PA.
- Vassar, A., & Palmer, A. (2012). The personality of patient care: Increasing leadership impact in healthcare. Presentation presented at the 27th Annual Conference of the Society for Industrial and Organizational Psychology, San Diego, California.
- Wadlington, P., Davies, S., & Phillips, G. (2006, April). *Distributional projection:* Solution to small sample size. Paper presented at the 21st Annual Conference of the Society for Industrial and Organizational Psychology, Dallas, TX.
- Walton, D. L., & Houston, J. M. (1997). Assessing criminal personality dimensions using the five-factor model. Paper presented at the 43rd Annual Meeting of the Southeastern Psychological Association, Atlanta, GA.
- Warrenfeltz, R., & Davies, S. Assessing leadership talent: Past trends and current practices. Presentation presented at the 21st Annual Conference of the Society for Industrial and Organizational Psychology, Dallas, TX.
- Wyman, O. (2002). Executive and CEO succession: Real world challenges. Presentation presented at the 23rd Annual Conference of the Society for Industrial and Organizational Psychology, San Francisco, CA.
- Yang, R., & Fuhrmeister, K. (2015). Finding value in 360-feedback rater disagreements. Paper presented at the 30th Annual Conference of the Society for Industrial and Organizational Psychology, Philadelphia, PA.
- Yang, R., & Simonet, D. (2014). Emotional intelligence competencies and leadership status in real-world organizations. Poster presented at the 29th Annual Conference of the Society for Industrial and Organizational Psychology, Honolulu, Hawaii.