

BENCHMARK CANON OCEANIA LEADERSHIP CAPABILITY

Utilising a 360 multi-rater survey specifically aligned to the revised leadership capability framework.

AT A GLANCE

Challenges

- Needed strong measurement tools for the employee lifecycle
- Benchmark leadership capability

Benefits

- Ability to measure ROI on talent development
- Customised 360 mapped to Canons' leadership capability framework
- Hogan 360 Group Report Team Analytics



"We were already using the standard Hogan 360 in our business so it was familiar for our leaders, but we loved the fact it could be customised to reflect our Leadership Framework.

The immediate impacts to the business were leaders were able to make some small changes to their behaviour immediately to be seen as more effective by their stakeholders.

Yes, absolutely, we would recommend the Hogan 360, self-awareness is a great starting point for any leadership program and the practicality of having that awareness linked directly to the behaviours you want to see in your business is useful for leaders."

Jennifer Vos
Learning & Development Manager
Canon Oceania

BACKGROUND

Canon Oceania were interested in utilising a 360 multi-rater survey specifically aligned to the revised leadership capability framework.

Canon wanted to measure against a consistent framework across the employee lifecycle. PBC consulting were asked to provide a customised Hogan 360 and Group Report with mapping to their leadership capability framework.

Canon needed an individual and group 360 that could

- Increase strategic self-awareness
- Analyse team strengths, weaknesses, and values
- Benchmark leadership capability

SOLUTIONS

PBC provided the following to enhance Canon's talent management initiatives;

- Ability to measure against a consistent framework across the employee lifecycle.
- Provision of the opportunity to measure ROI from development investment as the Hogan 360 is a repeatable tool. Data analytics reporting options are also available.
- With sufficient volume, different leadership level benchmarks can be applied to reflect the Canon Australia leadership levels. An internal Canon Australia benchmark may be calculated following sufficient data collection. This is in addition to the global benchmark.

RESULTS

Benefits One

Canon can now apply different leadership level benchmarks.

Benefits Two

Canon can drive real behaviour change as the Hogan 360 uses evidence-based diagnostics and highly effective feedback for individuals.

Benefits Three

The Hogan 360 Group Report allows Canon to implement targeted team building programs to address team development opportunities and drive organisational performance.